

## PUBLICATIONS, LECTURES AND COURSES TAUGHT

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*Elena Otero-Novas*

### 2025

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- Lecture and panel participation on emergency arbitration and State defence, at the International Congress on Arbitration and the State: Challenges and Perspectives, organised by the Office of the Attorney General of Peru, Cusco, October 2025.
- Lecture on the suitability of the IBA Rules and the Prague Rules for domestic arbitration in Spain, at the University of Alcalá Summer Course on “Arbitration and ADR following the entry into force of Organic Law 1/2025”, June 2025.
- Lecture on telecommunications and arbitration, at the 8th International Arbitration Seminar organised by the Union Internationale des Avocats, together with the Bar Association of Biscay and CIMA, May 2025.
- Lecture on artificial intelligence in arbitration, at the round table of the Technology and Intellectual Property Group during the 3rd Meeting of the CIAM Working Groups, Madrid, May 2025.
- “Arbitration and corruption: what the arbitrator’s broad perspective can contribute”, in issue No. 6 of the Journal of the Office of the Attorney General of Peru, special issue on Arbitration and Corruption, 2025.
- “Politics, economics and the common good”, in Recovering Freedom, CEU Ediciones and Dykinson, 2025.

### 2021

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- “The European telecommunications sector at a crossroads”, in the collective work State and Market, Ontier, IE Law School and Aranzadi, 2021.

### 2017

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- Lecture on the recognition and enforcement of foreign arbitral awards that have been set aside, International Arbitration Seminar organised by the Union Internationale des Avocats, together with the Bar Association of Biscay and CIMA, June 2017.
- Lecture on contract performance and arbitration, 12th International Congress of the Spanish Arbitration Club, June 2017.
- Lecture on aspects relating to the calculation of damages and loss of profit in international construction arbitration, at the ICC Conference in Bogotá on “Construction Dispute Resolution in Latin America”, March 2017.

### 2016

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- Lecture on “The right to regulate in international investment law”, at the scientific seminar “The European Union and Spain facing a new international investment law”, University of Alcalá, in collaboration with the State Legal Service, December 2016.
- Round table on latent issues between arbitral awards and the Land Registry, at the Seminar on Arbitration and the Land Registry organised by the Official College of Land Registrars and CIMA, December 2016.
- Lecture on damages in construction arbitration, Seminar on the Assessment of Damages in Arbitration, Madrid Court of Arbitration, April 2016.

### 2015

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- Lecture on recent decisions regarding the annulment of arbitral awards, conference organised by Forest Partners in collaboration with the Madrid Court of Arbitration, July 2015.

- Lecture on the reform of the Spanish Companies Act, Corporate Law and Corporate Governance Panel, 1st Congress of the Madrid Bar Association, April 2015.
- Lecture on the political, social and economic crisis from the perspective of the Social Doctrine of the Church, at the 1st Conference on Catholics and Public Life organised by the ACdP in Lugo, January 2015.

## 2014

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- Lecture on the family, Holy Family Conference, Lugo, December 2014.
- Lecture on the legal rules applicable to arbitration, 25th anniversary of CIMA, October 2014.

## 2012

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- Conference on various aspects of freedom of education, at conferences organised by the Seminary and the Diocese of Lugo, February 2012.

## 2011

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- Lecture on agreed records under the new General Tax Act, within the framework of efforts to reduce tax litigation, General Council of the Judiciary, December 2011.
- Lecture and direction of a seminar on religious freedom at FAES, September 2011. Published in Cuadernos de Pensamiento Político of FAES, No. 33, January–March 2012.

## 2010

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- Lecture and chairing of a panel on religious freedom at the Congress on Catholics and Public Life, organised by the ACdP and CEU, November 2010. Included in the Congress publication.

## 2009

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- Lecture on proposals for tax law reform in times of crisis, at conferences organised by the Supreme Court and the General Council of the Judiciary, November 2009.

## 2008

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- Professor of Commercial Law in the Master's Degree in Strategic Leadership at the Institute of Higher Studies of San Pablo-CEU University, from academic year 2003/2004 to 2007/2008.
- Lecture on the liability of company directors in administrative sanctioning proceedings, at the Conference on Discipline and Intervention of Credit Institutions organised by the Bank of Spain and the General Council of the Judiciary, March 2008.

## 2006

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- Lecture on State liability for breaches of Community law by domestic law, at the Sainz de Bujanda Forum, Institute of Fiscal Studies, September 2006.
- Author of the section on contentious-administrative proceedings in the collective work Review of Tax Acts, Institute of Fiscal Studies and CEF, 2006.

## 2003

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- Lecture on the concept of group of companies in Competition Law, at the Conference of the State Legal Service, September 2003.
- Lecture in a course on tax offences organised by the Institute of Fiscal Studies, in collaboration with an Ibero-American institution, July 2003.

- Lecture on the attribution of tax offences committed through legal entities, at a course organised by the State Legal Service and the Ministry of Justice, June 2003. Published in a collective work of the Ministry of Justice and BOE.
- Article on the system of tax exemptions for certain severance payments under personal income tax and the constitutional principles of ability to pay and equality, in the journal *Impuestos*, May 2003.

## 2002

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- Chapter in the collective work *The Legal Framework of Telecommunications, Television and the Internet*, Aranzadi, 2002.

## 2001

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- Lecture on the public radio spectrum, in a course on Telecommunications Law organised by Instituto de Empresa, June 2001.
- Study on Competition Law —business groupings in public procurement tenders in light of Competition Law— in the *Annals of the State Legal Service* for 2001.

## 2000

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- Lecture on legal aspects of electronic commerce, in a series organised by Grupo Recoletos, September 2000.

## 1999

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- Lecture on legal aspects of the introduction of the euro, in a series organised by SEPI, November 1999.
- Contribution to a collective work on the State Legal Assistance Act, Aranzadi, 1999.

## 1998

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- Paper on the objective scope of application of Law 13/1995 on Public Administration Contracts, in the publication of the Conference of the Legal Office of the Regional Government of Andalusia, October 1998.
- Study on the free movement of workers for purposes of employment by the Administration, in the *Information Bulletin of the State Legal Service*, first quarter of 1998.

## 1996

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- Study on the legal-administrative regime of certain administrative agreements, in the *Annals of the State Legal Service* for 1996.

## 1995

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- Article on legal-administrative aspects of official statistics, in the journal *Fuentes Estadísticas*, November 1995.
- Lecture on certain aspects of administrative discretion, at the First Conference of the Legal Office of the Regional Government of Andalusia, October 1995. Published in the collective work *Administrative Discretion and Judicial Review*, Editorial Civitas, 1996.

## 1994

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- Lecture on public administration contracts, in a series organised by the General Directorate of the State Legal Service, December 1994.
- Study on the regime for the provision of certain public services, in the *Annals of the State Legal Service* for 1994.